



## Bharti Airtel Limited

### Details of familiarization programmes attended by the Independent Directors

S. No.	Particulars of Programmes	Date/Period						
			Mr. Craig Ehrlich	Mr. Dinesh Kumar Mittal	Mr. Manish Kejriwal	Mr. Shishir Priyadarshi	Mr. V.K. Viswanathan	Kimsuka Narasimhan
			Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)
<b>Financial Year 2015-16</b>								
1	<b>Strategy Session:</b> A strategy session for the Board of Directors and entire senior management team from India & Africa. Detailed update on the various business aspects, strategies etc. was presented to the Board.	October 26, 2015	8	8	8	8	8	NA
2	<b>Visit to Singapore Telecommunications Limited's (SingTel) Technology centres:</b> - Business Solution Centre and Advanced Security Operations Centre (ASOC), Singapore - SURF (Solution for Urbanised Future)@NCS, Singapore	October 27, 2015	4	4	4	N.A.	4	NA
3	- IT Update - Update on Internal Control on Financial Reporting	January 28, 2016	1	1	1	1	1	NA
<b>Total Duration (Hours)</b>			<b>13</b>	<b>13</b>	<b>13</b>	<b>9</b>	<b>13</b>	<b>0</b>
<b>Financial Year 2016-17</b>								
4	Digitization and IT strategy of the Company	April 27, 2016	0.5	0.5	0.5	0.5	0.5	NA
5	Update on Risk Management Framework	January 24, 2017	0.5	0.5	0.5	0.5	0.5	NA
6	<b>Strategy Session:</b> Strategy session for the Board of Directors and entire senior management team from India & Africa. Detailed update on the various business aspects, strategies etc. was presented to the Board.	March 23, 2017	8	8	8	8	8	NA
<b>Total Duration (Hours)</b>			<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>
<b>Financial Year 2017-18</b>								
7	Update on various policies and Update on the business aspects, strategies etc. by the CEOs	July 25, 2017	1.5	1.5	1.5	1.5	1.5	NA
8	Update on the business aspects, strategies etc. by the CEOs.	October 31, 2017	1	1	1	1	1	NA
9	Update on Internal Financial Controls, implication of GST, Update on Supply Chain Management to the Audit and Risk Management Committee members	May 09, 2017; July 25; 2017 and October 31, 2017	3	N.A.	N.A.	3	3	NA
10	Update on HR practices of the Company in India and Africa to the HR and Nomination Committee members	May 09, 2017; July 25; 2017 and October 31, 2017	N.A.	3	3	N.A.	N.A.	NA
11	Update on business proposals	19-Dec-17	1	1	1	1	1	NA
12	Update on Risk Management Framework	18-Jan-18	0.5	0.5	0.5	0.5	0.5	NA
13	Update on the various business proposals, strategies etc. by the Head - Business Development	12-Mar-18	0.5	0.5	0.5	0.5	0.5	NA
14	CEO - Conclave, Update on strategies etc.	23-Mar-18	N.A.	N.A.	N.A.	8	N.A.	NA
<b>Total Duration (Hours)</b>			<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	<b>15.5</b>	<b>7.5</b>	<b>0</b>
<b>Financial Year 2018-19</b>								
15	Update on amendment in the SEBI Listing Regulations	24-Apr-18	1	N.A.	1	1	1	NA
16	Update on various policies and Update on the business aspects, strategies etc. by the CEOs	25-Oct-18	1.5	0	0	1.5	1.5	NA



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			Mr. Craig Ehrlich	Mr. Dinesh Kumar Mittal	Mr. Manish Kejriwal	Mr. Shishir Priyadarshi	Mr. V.K. Viswanathan	Kimsuka Narasimhan
			Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)	Duration (Hrs.)
17	Update on business development/proposals	Various board meetings	2	2	1	3	3	NA
18	Board Evaluation - An update on Industry & company practices	31-Jan-19	NA	NA	0.5	0.5	NA	NA
19	Update on Risk Management Framework/Compliance Framework	Various meetings	2	4	2	2	2	NA
<b>Total Duration (Hours)</b>			<b>6.5</b>	<b>6</b>	<b>4.5</b>	<b>8</b>	<b>7.5</b>	<b>0</b>
<b>Financial Year 2019-20</b>								
20	Governance Framework in view of Africa Listing and Update on International Operations	6-May-19	1.5	1.5	1.5	1.5	0.5	1.5
21	Detailed Induction programme of Kimsuka Narasimhan	June and July 2019	0	0	0	0	0	4
22	Update on business development and fund raising proposals	Various board meetings	2.5	3	2.5	3	3	3
23	Digitisation at Airtel : Status and way forward	29-Oct-19	1.5	1.5	0	1.5	0	0
24	Key Company and Industry Developments by senior management personnel, Chairman and Managing Director & CEO (India & South Asia)	Various board meetings	2.5	3	2.5	3	3	3
<b>Total Duration (Hours)</b>			<b>8</b>	<b>9</b>	<b>6.5</b>	<b>9</b>	<b>6.5</b>	<b>11.5</b>
<b>Financial Year 2020-21</b>								
25	<b>Airtel Digital Strategy:</b> How a digital company like Airtel builds a scalable ecosystem of digital platforms by strengthening its core businesses and offers additional world-class digital services to its customers.	3-Sep-20	2	2	2	2	2	2
26	Airtel Network Strategy	3-Feb-21	1	1	1	1	1	1
27	Overall business environment and key regulatory developments etc.	Various board meetings	3.5	4.5	4.5	4.5	4.5	3.5
28	Update on Risk Management Framework/Compliance Framework	Various board meetings	0.5	2	1	1.5	2	1.5
29	Strategic Business Development items	Various board meetings	0.5	1	1	1	1	0.5
<b>Total Duration (Hours)</b>			<b>7.5</b>	<b>10.5</b>	<b>9.5</b>	<b>10</b>	<b>10.5</b>	<b>8.5</b>
<b>Cumulative Duration (Hours)</b>			<b>52</b>	<b>55</b>	<b>50</b>	<b>61</b>	<b>54</b>	<b>20</b>